

# **Executive and Legislative Nominations Committee Confirmations**

**OLR Committee Staff  
2026-R-0035  
February 4, 2026**



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## General Appointment Provisions

The following provisions generally apply to all appointments and confirmations. In addition, there are provisions that apply to the appointment of “department heads” and, in some cases, provisions that apply only to the appointment and confirmation of particular offices.

### *Appointees’ Terms*

Unless otherwise specified, all appointees hold office for the term prescribed by law and until a successor is appointed and qualified. Appointees are not compensated unless prescribed by law but may be reimbursed for their actual and necessary expenses ([CGS § 4-1](#)).

### *The Pleasure of the Appointing Authority and Length of Term*

If a term is not specified by law, appointed officials, including members of boards and commissions, serve at the pleasure of the appointing authority but no longer than the term of the appointing authority or until a successor is appointed and qualified ([CGS § 4-1a](#)).

### *Coterminous*

“Coterminous” means that an appointee’s term ends on the same day as that of the appointing authority. In a general sense, the term of a department head is coterminous with that of the governor. But, in a legal sense, it is not as it actually ends on the March 1 following the beginning of a governor’s term, allowing a smooth transition of power ([CGS § 4-6](#)).

### *Deadline for Making Nominations*

The law generally requires gubernatorial nominations that must be confirmed by the legislature to be made on or before May 1. If a vacancy results from a death occurring on or after May 1 and before legislative adjournment, the governor must nominate a replacement as soon as possible ([CGS § 4-2](#)).

### *Term of Legislative Appointees*

Unless otherwise provided, the terms of legislative appointees begin on the July 1 following their appointment ([CGS § 4-3](#)).

### ***Term of Gubernatorial Appointees***

Unless otherwise provided (e.g., coterminous appointments), the terms of gubernatorial appointees begin on the July 1 following their appointment, but the terms of the governor's staff, executive secretary, and clerk begin on the date of appointment ([CGS § 4-4](#)).

### ***Senate Appointment Deadline***

The Senate must take final action on each gubernatorial nomination (except department heads) within 15 session days from the date that the nomination is sent to it by the governor, or before the day the legislative session adjourns, whichever is sooner. If the Senate fails to act by its deadline, the law allows the governor to fill the position without confirmation until the sixth Wednesday of the next legislative session and until a successor is appointed and qualified ([CGS § 2-39](#)). The Senate's deadline for confirming department heads is controlled by a different law, described in the next section.

## Department Head Appointment Process

The law establishes special procedures for the nomination and appointment of department heads. It identifies which office is a “department head” for the purposes of the statutory confirmation process. The list of offices includes, among others, the Secretary of the Office of Policy and Management, commissioners of state departments and certain offices, certain executive directors, and the State Board of Education ([CGS § 4-5](#)).

### ***Appointment and Term of Department Heads***

The governor must appoint each department head by March 1 of the first year of the governor’s term with the advice and consent of either chamber of the General Assembly. Department heads serve at the pleasure of the governor but no longer than four years from March 1 in the year of appointment, unless reappointed. If a department head is not appointed by March 1, the incumbent may continue to serve until March 10 of that same year ([CGS § 4-6](#)).

### ***Confirmation Process***

The governor must make the nominations for all department heads by February 1 of the first year of the gubernatorial term. A nomination may be made to either chamber of the General Assembly. That chamber has sole responsibility for confirming the nomination ([CGS § 4-7](#)).

### ***Confirming Nominations***

The chamber receiving the governor’s nomination must “immediately refer” it to its committee on executive nominations. The committee must report by resolution within 15 calendar days after the date of reference. The same chamber must accept or reject the resolution. If confirmed, a nominee takes office on March 1 of the year in which he or she is nominated, with two exceptions ([CGS § 4-7\(a\)](#)). If a nominee is not appointed or reappointed by March 1, the incumbent may continue to serve until March 10. If a department head position is vacant before March 1 during the first year of a governor’s term, the nominee may exercise the powers and duties of the office as the designated nominee before confirmation ([CGS § 4-7\(b\)\(2\)](#)).

***Vacancy Appointments During a Regular Session.*** If a vacancy occurs when the General Assembly is in regular session, the governor must submit a nomination to fill it within 30 days to either legislative chamber. That chamber must immediately refer the nomination to the committee on executive nominations. The committee has 10 legislative days to report its resolution. If the same chamber confirms the nomination within 30 calendar days after its submission, the nominee takes office and serves until the end of the original term. If the chamber rejects the nomination

within 30 calendar days after its submission, the governor must, within 30 days of the rejection, submit another nomination. If a nomination is submitted within 30 days of a session's constitutional adjournment date and the legislature does not confirm or reject it, the procedure for filling vacancies that occur during the interim must be followed ([CGS § 4-7\(b\)\(1\)](#)).

***Vacancy Appointments During the Interim.*** If a vacancy occurs during a legislative interim, the governor must fill it until the sixth Wednesday of the next regular session. The governor must submit the name of the vacancy appointee to either chamber for confirmation at the beginning of the next regular session. The chamber to which the nomination was submitted must follow the procedure for vacancies occurring when the General Assembly is in session ([CGS § 4-7\(c\)](#)).

***Rejected Nominations.*** No one whose nomination has been rejected by resolution may serve in the office for which she or he was nominated during the term of the chamber that rejected the nomination ([CGS § 4-7\(d\)](#)).

### ***Qualifications, Duties, and Powers***

The law requires department heads to be qualified by training and experience for the duties of their office. They must act as the governor's executive officer to carry out their department's purposes. They must plan comprehensively and coordinate their agency's programs, organize their agency to promote economy and efficiency, and designate deputies to act on their behalf when absent. They may abolish, transfer, or consolidate parts of the agency; make regulations; enter into contracts; receive money, revenue, or services from the federal government, corporations, associations, or individuals; and create advisory boards.

They must devote their full time to their duties with the department and may not engage in any other gainful employment ([CGS § 4-8](#), as amended by [PA 25-134](#), § 2).

## Conflicting or Obsolete Statutory Provisions

There are conflicting statutory provisions on the appointment and confirmation of certain offices. Specifically, the statute requiring legislative confirmation designates the State Board of Education as a “department head” subject to legislative confirmation by *either* chamber of the legislature. The statute creating the board requires consent by *both* chambers. In practice, nominees to this board have been confirmed by both chambers. The statute on confirmation of members of the Board of Regents for Higher Education and the statute creating it share a similar conflict and practice.

The law requires the legislature to confirm the appointment of the chairperson of a quasi-public agency that is no longer active. The Connecticut Housing Authority’s duties were transferred to the Connecticut Housing Finance Authority and 1995 was the last time the governor submitted the name of an appointee for confirmation. Because the Connecticut Housing Authority is not active, this report does not include its chairperson.

## Department Heads

The following offices are designated as department heads by statute ([CGS § 4-5](#)).

### ***Commissioner of Administrative Services ([CGS §§ 4a-1, 4a-2, 4b-1 & 5-200](#))***

The commissioner is responsible for establishing personnel policy and personnel administration for state employees; publishing laws, stationery, and forms; purchasing and providing supplies, materials, and equipment for state agencies; doing criminal background checks for specified positions in other state agencies and on all state agency contractors and subcontractors with access to certain federal tax information; and collecting funds due the state for public assistance.

Concerning state property, the commissioner is responsible for purchasing, selling, leasing, subleasing, and acquiring property and space for state agencies; selling or exchanging surplus state property; and supervising the care and control of, and administering the security for, most state buildings and grounds.

Concerning information technology, the commissioner is responsible for developing and updating an annual information and telecommunications strategic plan; identifying and implementing telecommunication systems to efficiently service state agencies and opportunities for reducing costs associated with these systems; approving state agency acquisition of hardware and software and consultant contracts; leasing, purchasing, and contracting for information system and telecommunications facilities for most state agencies; and processing all state agency telecommunications bills.

Concerning construction services, the commissioner is responsible for administering most state capital improvement, construction, and planning projects; selecting consultants to assist on these projects; providing technical advice and services to state agencies planning to improve their physical space; cooperating with others to develop a capital program and budget for the state; enforcing the state building and fire safety codes; and, in consultation with the education commissioner, overseeing school construction grants.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Aging and Disability Services (CGS § 17a-780)***

The commissioner manages the department, which is responsible for providing (1) services to people who are deaf, deafblind, or have hearing impairments; (2) services to people who are blind or have visual impairments; (3) rehabilitation services, including the employee rehabilitation program for workers whose injuries are compensable under state workers' compensation law; and (4) services for older people and their families. The commissioner is also responsible for the Driver Training Program for Persons with Disabilities.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Agriculture (CGS §§ 22-3, 22-4 & 22-6)***

The commissioner must encourage and promote the development of agriculture, investigate practical methods of husbandry, and publish (1) information and statistics about agriculture and animal industries and interests and (2) in cooperation with the University of Connecticut, bulletins on the cost of producing farm products. The commissioner must also (1) obtain an inventory of state agricultural land, (2) set criteria for designating land of which the state could acquire the development rights, and (3) help municipalities identify agricultural lands worthy of preservation. The commissioner must review any proposed capital project that would convert 25 or more acres of prime farmland or one acre or more of shellfish grounds to a nonagricultural use. Additionally, the commissioner must administer statutory provisions on the tax assessment of open space and farmland.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Banking (CGS §§ 36a-10 et seq. & 36a-50 et seq.)***

The banking commissioner is responsible for administering and enforcing (1) the Banking Law of Connecticut, which generally applies to state-chartered banks and credit unions, mortgage lenders and brokers, small loan lenders, and consumer collection agencies; (2) the Securities and Business Investments Law of Connecticut, which affects, among others, broker-dealers and investment advisors; and (3) certain laws on landlord-tenant rental security deposits. Among other powers, the

commissioner may adopt regulations, appoint the Department of Banking’s employees and define their duties and authority, and conduct examinations and investigations.

By law, the banking commissioner must report annually to the governor on (1) the condition of banks and other organizations the department examines, (2) the administration of the Connecticut Truth-in-Lending Act, and (3) home financing practices. The commissioner must also report annually to both the governor and Banking Committee on the administration of interstate banking and the issuance of final certificates of authority to expedited Connecticut banks.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Children and Families (CGS §§ 17a-5 & 17a-6)***

The commissioner is responsible for establishing facilities and services for children and families under the department’s care. These include child protective, foster care, and family services; juvenile justice services; substance abuse and related services; mental health services; and prevention and educational services.

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| <i>Appointed by:</i> Governor, after consultation with the Council on Children and Families |  |
| <i>Term:</i> Four years   | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor                          |  |
| <i>Full or Part Time:</i> Full time   | <i>Paid:</i> Yes   |

***Commissioner of Consumer Protection (CGS §§ 21a-1 & 21a-11, as amended by PA 25-111, § 23)***

The commissioner is responsible for administering a regulatory agency that, among other things, investigates consumer complaints about unfair or deceptive trade practices; licenses certain professionals and tradespeople; oversees the sale of alcoholic beverages; prevents the sale of adulterated or contaminated food; regulates the distribution of prescription drugs, including medical marijuana; oversees and regulates recreational cannabis industry; and implements and administers the state’s gaming laws.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Commissioner of Correction ([CGS §§ 18-80 & 18-81](#))**

The commissioner administers the department’s institutions, facilities, and activities; establishes custodial and rehabilitative methods and operates community-based programs; is responsible for supervising people released on parole; establishes disciplinary, treatment, education, training, and other services and programs throughout the department; and arranges for legal services for indigent inmates, within available appropriations. The commissioner must be an experienced correctional administrator.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Commissioner of Developmental Services ([CGS § 17a-210](#), as amended by [PA 25-79, § 10](#), and [PA 25-97, § 24](#))**

The commissioner administers the department, including the operation of the Southbury Training School, developmental services regions, and state-operated residential facilities. Among other things, the commissioner plans, develops, and implements statewide programs and services for people with intellectual disability; develops eligibility criteria for their placement within public or private residential care; investigates allegations of abuse against such people or clients of the Department of Social Services’ Division of Autism Spectrum Disorder Services; and coordinates with government and private agencies concerned with and serving people with intellectual disability.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Commissioner of Early Childhood ([CGS § 10-500](#), as amended by [PA 25-168, § 311](#))**

As the Office of Early Childhood’s department head, the commissioner coordinates, administers, and supervises the office and the following programs: school readiness; the Smart Start competitive preschool grant program; state and federally funded child day care subsidies; child care services management, evaluation, and professional development; child care facilities licensing and inspection; the Birth to Three program; childhood home visitation services; and youth camp oversight.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Economic and Community Development ([CGS §§ 32-1b, 32-1c, & 32-1l](#))***

The commissioner's duties include managing the department, which is responsible for economic development and stateside marketing and tourism. The commissioner's economic development duties include conducting research and planning to support economic development, encouraging the development of new businesses and the expansion of existing ones, planning tourism campaigns to attract visitors to the state, and providing financial and technical assistance to businesses, towns, and nonprofit agencies for various types of economic and community development projects.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Education ([CGS § 10-3a](#))***

The education commissioner is the State Department of Education's administrative officer. The commissioner coordinates, administers, and supervises the department according to policies set by the State Board of Education, which is its statutory department head.

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| <i>Appointed by:</i> Governor, upon the recommendation of the State Board of Education |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor                     |  |
| <i>Full or Part Time:</i> Full time  | <i>Paid:</i> Yes   |

***State Board of Education ([CGS §§ 10-1 & 10-4, as amended by \[PA 25-93, § 31\]\(#\)](#))***

The board is the central policy-making authority for public education, including preschool, elementary, and secondary education; special education; and vocational education. It (1) recommends a nominee for education commissioner to the governor, (2) oversees the state Technical Education and Career System (formerly the vocational-technical schools), (3) authorizes charter and inter-district magnet schools, (4) adjudicates complaints against local boards of

education that fail to implement the state’s educational interests, and (5) serves as the final administrative appeal board for issuing and revoking teaching certificates and other educational credentials required for working in Connecticut public schools.

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| <i>Membership:</i> 14 (comprised of 10 voting members, two ex-officio members, and two nonvoting student members): President of the Connecticut State Colleges and Universities and chairperson of the Technical Education and Career System Board are ex-officio members                            |   |
| <i>Appointed by:</i> Governor  |   |
| <i>Term:</i> Voting members serve four years; terms are staggered  | <i>Term Ends:</i> March 1   |
| <i>Term:</i> One year for student members  | <i>Term Ends:</i> July 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Both chambers ( <a href="#">CGS § 10-1</a> requires confirmation by <i>both</i> chambers; <a href="#">CGS § 4-5</a> designates the board as a “department head,” which requires confirmation by <i>one</i> chamber. In practice, both chambers have voted to confirm nominees.) |   |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> No, reimbursed for necessary expenses                  |

***Commissioner of Emergency Services and Public Protection ([CGS § 29-1r](#))***

The Department of Emergency Services and Public Protection (DESPP) consists of the (1) Police Officer Standards and Training Council; (2) Fire Prevention and Control Commission; (3) as of July 1, 2025, Division of Fire Services Administration; and (4) divisions of Statewide Emergency Telecommunications, Emergency Management and Homeland Security, State Police, and Scientific Services. The DESPP commissioner is the administrative and commanding head of the State Police and the administrative head of DESPP’s divisions of Emergency Management and Homeland Security and Scientific Services.

Among other things, the commissioner must (1) provide a coordinated program for protecting life and property and responding to statewide emergency management and homeland security issues; (2) serve on the Coordinating Advisory Board and State-Wide Firearms Trafficking Task Force Policy Board, among other boards, councils, and commissions; and (3) investigate the cause, circumstances, and origins of fires involving property damage, personal injury, or death.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Energy and Environmental Protection (CGS §§ 16a-14, 22a-2d & 22a-5)***

The commissioner is responsible for implementing the state’s energy and environmental policies; coordinating the management of water, land, and air resources; protecting plants and all types of wildlife, including the preservation of endangered species; providing for pollution abatement, controlling pests, and regulating pesticide use; regulating waste disposal; developing a comprehensive energy plan for the state; transitioning the state to cleaner, more diverse and sustainable energy sources; and creating opportunities for energy conservation and cost reduction.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Health Strategy (CGS § 19a-754a, as amended by PA 25-168, § 135)***

The commissioner heads the Office of Health Strategy, which is within the Department of Public Health for administrative purposes only. The office is responsible for (1) developing and implementing a cohesive health care vision for the state; (2) overseeing the all-payer claims database, State Innovation Model Initiative, and Health Systems Planning Unit; (3) coordinating Connecticut’s health information technology initiatives; (4) administering the Covered Connecticut Program; (5) convening forums and meetings with state government and external stakeholders to discuss health care issues designed to develop effective health care cost and quality strategies; (6) establishing benchmarks for health care quality and cost growth and primary care spending targets; and (7) helping local and regional boards of education enroll paraeducators in certain health insurance programs.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Higher Education (CGS § 10a-1d)***

The commissioner implements the office’s policies and directives, which include, among other things, licensure and accreditation of private colleges and universities, oversight of private occupational schools, administration of certain state scholarship and financial aid programs, the

alternate route to teaching certification program, and registration of distance learning programs offered by out-of-state institutions.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Housing (CGS § 8-37r, as amended by PA 25-1, November Special Session, § 48)***

The commissioner is responsible at the state level for all aspects of policy, development, redevelopment, preservation, maintenance, and improvement of housing and neighborhoods. Her duties include developing policies and strategies to encourage housing provision, including for very low-, low-, and moderate-income families. The commissioner, or her designee, serves on the board of directors of the Connecticut Housing Finance Authority and the Capital Region Development Authority.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Insurance Commissioner (CGS §§ 38a-7 & 38a-8)***

The commissioner, who cannot be an insurance company director, officer, or agent, is responsible for (1) administering and enforcing insurance laws; (2) protecting the public interest in insurance matters; (3) developing a review program to ensure the department's compliance with the minimum standards set by the National Association of Insurance Commissioners for effective financial surveillance and regulation of insurance companies and HMOs; (4) establishing a program to electronically transmit documents, including policy form and rate filings, to and from insurers; and (5) keeping confidential information collected or prepared in connection with examinations and investigations of companies and consumer complaints. The commissioner must also promote the development and growth of, and employment opportunities within, Connecticut's insurance industry.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Commissioner of Labor ([CGS §§ 31-1, 31-2 & 31-3](#))**

The commissioner must administer numerous labor laws including minimum wage, youth employment, family and medical leave, paid sick time, unemployment insurance compensation, and prevailing wage laws. The commissioner must also collect and publish data on employment, unemployment, and employee earnings; give the governor analysis of current and anticipated employment needs; and coordinate all employment and training programs. The commissioner has the power to, among other things, enter contracts as needed for all programs, activities, services, and grants under the Department of Labor’s jurisdiction, and to summon and examine witnesses as needed under state labor laws.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Commissioner of Mental Health and Addiction Services ([CGS § 17a-451](#))**

The commissioner sets and enforces standards and policies for the treatment of people with psychiatric disabilities, substance use disorders, or both in public and private facilities; may investigate the serious injury or unexpected death of anyone who received treatment within one year of the occurrence; coordinates and cooperates with state agencies serving children with mental disorders and adults with psychiatric disabilities, substance use disorders, or both; and is responsible for developing and implementing state mental health and substance use disorder plans.

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| <i>Appointed by:</i> Governor, with advice from the Mental Health and Addiction Services Board |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor                             |  |
| <i>Full or Part Time:</i> Full time  | <i>Paid:</i> Yes   |

**Office of Military Affairs, Executive Director ([CGS § 32-58b](#))**

The executive director heads the Office of Military Affairs. Within available appropriations, the executive director must:

1. coordinate state and local efforts to prevent the closure or downsizing of Connecticut military facilities, particularly the Groton submarine base;

2. maximize the state’s role in the federal Base Realignment and Closure (BRAC) process, including (a) acting as liaison to the state’s congressional delegation on defense, military, and BRAC issues and (b) coordinating the activities of consultants the state hires to help monitor BRAC activities;
3. encourage the relocation of military missions to Connecticut;
4. coordinate state and local efforts to enhance the quality of life of military personnel stationed in or deploying from Connecticut and their families living or working in Connecticut;
5. review and make recommendations for state policies affecting Connecticut military facilities and the defense and homeland security industries;
6. coordinate state, regional, and local efforts to encourage the growth of Connecticut’s defense and homeland security industry;
7. serve as an advocate for service members and their families with other state agencies;
8. initiate and sustain collaborative partnerships with local military commanders;
9. consult with the Department of Economic and Community Development on proposed financial assistance agreements with defense and homeland security firms; and
10. write and submit a report of activities, findings, and recommendations annually to the governor and Commerce and Public Safety and Security committees.

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| <i>Appointed by:</i> Governor, in consultation with the economic and community development commissioner |  |
| <i>Term:</i> Four years   | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor                                      |  |
| <i>Full or Part Time:</i> Full time   | <i>Paid:</i> Yes   |

***Commissioner of Motor Vehicles ([CGS § 14-2 et seq.](#))***

The motor vehicle commissioner’s duties include (1) enforcing motor vehicle laws; (2) issuing drivers’ licenses, commercial drivers’ licenses, non-driver photo identification cards, motor vehicle registrations, motor vehicle titles, and other documents relating to licensing drivers and registering vehicles; (3) holding administrative hearings on license and registration suspensions or revocations and Department of Motor Vehicles-licensed businesses; (4) licensing various motor vehicle-related businesses, such as motor vehicle dealers and repairers, manufacturers, automobile clubs, and driving schools; (5) administering registration-based enforcement systems relating to uninsured drivers, unpaid municipal property taxes, and unpaid municipal parking tickets; (6) administering the Connecticut motor vehicle exhaust emissions inspection program; and (7) doing truck weight

and safety inspections, and safety inspections of school buses, public service vehicles, and certain other vehicles.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Secretary of the Office of Policy and Management ([CGS §§ 4-65a & 4-66](#))***

The secretary is responsible for all aspects of state staff planning and analysis for budgeting, management, energy policy, intergovernmental policy, criminal and juvenile justice, and program evaluation; maintaining financial records, examining agencies to determine their effectiveness, and recommending ways to improve state agencies; and serving as the employer representative in collective bargaining between the state and most state employee unions.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Public Health ([CGS §§ 19a-1a, 19a-1d & 19a-2a, as amended by PA 25-96, § 6](#))***

The commissioner is responsible for the department's overall operation and administration; using the most efficient and practical means of preventing and suppressing disease; contracting for facilities, services, and programs to implement the department's purposes; securing, compiling, and disseminating data on the prevention and control of epidemics; annually issuing a list of reportable diseases, emergency illnesses, and health conditions for health care providers and laboratories; inspecting health care institutions; and overseeing local health directors.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Revenue Services (CGS §§ 12-2, 12-2d, 12-3, 12-7a, 12-7b, 12-7c, as amended by PA 25-168, § 388, & 12-34c)***

The commissioner may (1) adopt regulations and issue administrative pronouncements interpreting state tax laws, (2) make agreements with other states about reciprocal enforcement of tax laws, (3) negotiate agreements to collect municipal fees and taxes on behalf of municipalities, and (4) waive tax penalties and interest charges under certain circumstances. The commissioner must (1) maintain lists of delinquent taxpayers, (2) report certain tax data to the Office of Fiscal Analysis, and (3) report to the legislature on the overall incidence of certain taxes and the state tax gap.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Social Services (CGS § 17b-3)***

The commissioner is responsible for administering social services programs including Medicaid and Temporary Assistance for Needy Families; advocating for more comprehensive and coordinated programs for people served by the Department of Social Services; promoting economic self-sufficiency; facilitating communication among federal, state, municipal, and private agencies; and applying for, receiving, and administering federal funds.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Technical Education and Career System, Executive Director (CGS §§ 10-95q & 10-95r, as amended by PA 25-143, § 18)***

The executive director (1) is responsible for the Connecticut Technical Education and Career System's (CTECS) administration and the financial accountability and oversight of the system regarding the central office, system-wide management, and other noneducational matters and (2) beginning July 1, 2023, hires or rejects candidates to be CTECS superintendent recommended by the CTECS board (the superintendent is responsible for supervising the schools and all educational matters). The executive director also (1) reviews and approves all contracts; (2) enters into cooperative agreements with school boards and other entities, including nonprofit career schools and certain training institutes; and (3) communicates directly with the Secretary of the Office of Policy and Management regarding creating or filling staff positions.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Transportation (CGS §§ 13b-3 & 13b-4)***

The transportation commissioner is responsible for all aspects of state transportation planning, development, maintenance, and improvement. Specific duties include (1) developing a comprehensive, integrated transportation policy; (2) operating a modern, safe system of highway, mass transit, and marine and aviation facilities and services; (3) cooperating with federal, state, interstate, and local agencies performing transportation activities; (4) providing for the construction and repair of capital improvements needed to operate a safe and efficient transportation system; and (5) promoting coordinated and efficient use of all available and future transportation modes.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Commissioner of Veterans Affairs (CGS §§ 27-102l, as amended by PA 25-95, § 15, 27-102m & 27-106)***

The commissioner is responsible for (1) administering all programs under the jurisdiction of the Department of Veterans' Affairs including the Veterans' Residential Services facility and Healthcare Center; (2) coordinating with elder care facilities for resident veterans; (3) operating a veterans' advocacy and assistance unit; (4) training municipal veteran representatives; (5) collecting and disseminating information on services and facilities available to help veterans and eligible family members; (6) helping veterans to prepare, present, and establish claims, privileges, rights, and other benefits accruing to them under federal, state, and local laws; (7) developing and preparing a long-range plan and mission statement for the Veterans' Residential Services facility and the veterans' advocacy and assistance unit; (8) reviewing veterans' appeals of denials of admission to various department programs and benefits; and (9) investigating complaints on the treatment of veterans and eligible family members receiving veteran services.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

**Chief Workforce Officer (CGS § 4-124w, as amended by PA 25-119, § 5)**

The chief workforce officer heads the Office of Workforce Strategy, which is within the governor’s office for administrative purposes only. Among other things, the chief workforce officer must (1) serve as the governor’s principal advisor for workforce development policy, strategy, and coordination; (2) serve as the lead official for developing employment and training strategies and initiatives; (3) coordinate workforce development activities, including the state’s implementation of the federal Workforce Innovation and Opportunity Act of 2014; (4) chair a workforce cabinet comprising the state agencies involved in employment and training; (5) develop and update a state workforce strategy in consultation with the cabinet and Governor’s Workforce Council; and (6) market and communicate the strategy to ensure maximum engagement with students, trainees, job seekers, and businesses.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor’s term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

## Non-Department Head Individuals

### ***Auditors of Public Accounts (CGS §§ 2-89 & 2-90, as amended by PA 25-147, § 1)***

The Office of the Auditors of Public Accounts (APA) is a legislative agency whose primary mission is to audit all state agencies. Two auditors head the office. The auditors may not be from the same political party.

The office audits the books and accounts of each state officer, department, commission, board, and court; all state-supported institutions; and each quasi-public agency. It must report any unauthorized, illegal, irregular, or unsafe handling or expenditure of state funds or any breakdown in the safekeeping of any state resources to the governor, state comptroller, General Assembly, attorney general, and the Government Oversight Committee. Beginning July 1, 2026, the agency must also annually give the Government Oversight Committee its proposed schedule for audits in the following fiscal year. And, at the request of that committee, the APA may also conduct limited performance engagements (i.e. reviews of a specific program or entity as agreed upon by the APA and the committee). The auditors also investigate whistleblower complaints.

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| <i>Appointed by:</i> General Assembly                  |                        |
| <i>Term:</i> Four years; auditors' terms are staggered | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers                     |                        |
| <i>Full or Part Time:</i> Full time                    | <i>Paid:</i> Yes       |

### ***Behavioral Health Advocate (CGS §§ 38a-1060 to 38a-1062)***

The Behavioral Health Advocate directs the Office of the Behavioral Health Advocate. The advocate must be a state elector with expertise and experience in mental or behavioral health care, health insurance, and advocacy for parity in mental and behavioral health access and outcomes.

The office's duties include, among other things, helping mental and behavioral health care providers get payments for claims they submit to health carriers (e.g., insurers and HMOs) for services provided to covered patients; helping state residents access mental and behavioral health care and related resources; and giving information to the public, agencies, legislators, and others on mental and behavioral health care providers' and patients' problems and concerns and making recommendations to resolve them.

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| <i>Appointed by:</i> Governor from a list created by the advisory committee to the Office of the Behavioral Health Advocate |                        |
| <i>Term:</i> Four years   | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers  |                        |
| <i>Full or Part Time:</i> Full time   | <i>Paid:</i> Yes       |

***Child Advocate (CGS §§ 46a-13k, as amended by PA 25-68, § 1, & 46a-13l)***

The child advocate’s duties include evaluating state agency service delivery to children; reviewing agency procedures to protect children’s rights; investigating complaints and, when indicated, advocating on behalf of a child’s best interests; taking all possible actions to ensure the legal, civil, and special rights of children; and giving technical training to attorneys representing children. The Office of the Child Advocate is a division within the Office of Government Accountability but has independent decision-making authority.

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| <i>Appointed by:</i> Governor from a list created by advisory committee to the Office of the Child Advocate; if the governor does not act within certain deadlines, the committee’s recommended candidate is sent to the legislature for confirmation |                        |
| <i>Term:</i> Five years   | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers  |                        |
| <i>Full or Part Time:</i> Full time   | <i>Paid:</i> Yes       |

***Consumer Counsel (CGS § 16-2a, as amended by PA 25-173, § 50)***

The consumer counsel acts as the advocate for consumer interests in all matters that may affect Connecticut consumers concerning public service companies, electric suppliers, and certified telecommunications providers. The consumer counsel is authorized to appear and participate in any regulatory or judicial proceedings (federal or state) that may involve state consumers’ interests or utility services rendered. The consumer counsel is a party to each contested case before the Public Utilities Regulatory Authority and must participate in these proceedings to the extent deemed necessary. The consumer counsel also appoints (1) an independent consumer advocate to advocate for and represent Metropolitan District Commission customers in all matters that may affect them and (2) a municipal electric consumer advocate to act as an independent advocate for consumer interests in all matters affecting the Connecticut Municipal Electric Energy Cooperative’s customers.

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| <i>Appointed by:</i> Governor                                      |                        |
| <i>Term:</i> Five years  | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |                        |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes       |

***Deputy Commissioner of Consumer Protection (CGS § 21a-10)***

The deputy commissioner has responsibilities for regulating cannabis under the Responsible and Equitable Regulation of Adult-Use Cannabis Act. Under the act, among other things, the department is responsible for licensing and registration requirements for individuals and entities that work in the cannabis industry and establishing certain policies, procedures, and regulations for recreational cannabis use (e.g., appropriate serving size, labeling and packaging, and certain prohibitions for minors).

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Unspecified   | <i>Term Ends:</i> Serves at the pleasure of the governor but no longer than the governor’s term ( <a href="#">CGS § 4-1a</a> ) |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***State Contracting Standards Board, Executive Director (CGS § 4e-2)***

The board has various responsibilities associated with state contracting processes, including adopting procurement regulations and reviewing, monitoring, and auditing state contracting agencies’ procurement procedures. The executive director serves as an ex-officio, nonvoting board member. In consultation with the chief procurement officer (CPO), the executive director must:

1. prepare a comprehensive plan of the board’s administrative functions;
2. coordinate the board’s budget and personnel activities;
3. provide for the board’s administrative organization to be examined for economy and efficiency;
4. act as the board’s external liaison; and
5. perform any other duties the chairperson or board assigns, as appropriate.

For administrative purposes only, the executive director supervises the CPO. The executive director may contract as necessary to carry out his or her duties. The board is a division within the Office of Governmental Accountability but maintains independent decision-making authority.

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| <i>Appointed by:</i> Governor                                      |  |
| <i>Term:</i> Four years  | <i>Term Ends:</i> March 1 following the start of the governor's term |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |  |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes   |

***Correction Ombuds ([CGS §§ 18-81jj](#), as amended by [PA 25-161, § 1, 18-81qq](#), as amended by [PA 25-161, § 2](#), [PA 25-168, § 187](#), [PA 25-110, § 68](#), and [PA 25-161, § 6](#))***

The correction ombuds is the head of the Office of the Correction Ombuds, which is a division within the Office of Government Accountability but has independent decision-making authority. The office provides ombuds services to people in Department of Correction (DOC) custody. These services include, among other things, (1) evaluating DOC's delivery of services, including health care services, to incarcerated people, which may be done by, among other means, surveying them about confinement, making site visits at DOC correctional facilities, and gathering and analyzing health-related data across correctional facilities; (2) periodically reviewing DOC's nonemergency procedures for carrying out its statutory duties and evaluating whether these procedures conflict with incarcerated peoples' rights; (3) receiving communications from people in DOC custody about department decisions, actions, omissions, policies, procedures, rules, or regulations; (4) receiving confidential complaints from incarcerated people and investigating them where the ombuds deems it is warranted; (5) recommending general procedure and policy revisions to DOC and, specifically with regard to health care services, making these recommendations to the Department of Public Health and the Judiciary and Public Health committees, in addition to DOC, on necessary improvements; and (6) publishing, in consultation with the attorney general, certain information about cases involving complaints of excessive use of force and medical neglect made against DOC and defended by the attorney general.

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| <i>Appointed by:</i> Governor from a list created by the Correction Advisory Committee |   |
| <i>Term:</i> Two years (Four years, beginning January 6, 2027)                         | <i>Coterminous:</i> No (Yes, beginning January 6, 2027) |
| <i>Confirmed by:</i> Both chambers   |   |
| <i>Full or Part Time:</i> Full time  | <i>Paid:</i> Yes  |

***Office of the Developmental Services Ombudsperson, Director ([CGS § 17a-210a](#))***

The director heads the Office of the Developmental Services Ombudsperson. The office receives complaints affecting people under the care of the Department of Developmental Services (DDS) or

agencies with which the department contracts for services, and recommends to the DDS commissioner ways to resolve these complaints.

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| <i>Appointed by:</i> Governor, from a list of candidates prepared by the Council on Developmental Services |                        |
| <i>Term:</i> Four years  | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers   |                        |
| <i>Full or Part Time:</i> Full time  | <i>Paid:</i> Yes       |

***Office of Governmental Accountability, Executive Administrator ([CGS §§ 1-300 & 1-301](#))***

The executive administrator is the administrative head of the Office of Governmental Accountability. The office provides consolidated personnel, payroll, affirmative action, and administrative and business office functions, including information technology associated with these functions, for its seven independent divisions: Judicial Review Council, Judicial Selection Commission, Board of Firearms Permit Examiners, Office of the Child Advocate, Office of the Victim Advocate, State Contracting Standards Board, and Office of the Correction Ombuds.

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| <i>Appointed by:</i> Governor                                      |                        |
| <i>Term:</i> Four years  | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |                        |
| <i>Full or Part Time:</i> Full time                                | <i>Paid:</i> Yes       |

***Healthcare Advocate ([CGS §§ 38a-1041 & 38a-1042](#))***

The Healthcare Advocate directs the Office of the Healthcare Advocate. The advocate must be a state elector with expertise and experience in healthcare, health insurance, and consumer advocacy who has not served as a director or officer of a managed care organization within two years of appointment.

The advocate helps health insurance consumers (1) with managed care plan selection by giving information and assistance, (2) in understanding their rights and responsibilities under managed care plans, and (3) with filing complaints and appeals. The advocate (1) gives information to the public, agencies, and legislators on problems and concerns of health insurance consumers and (2) reviews consumers’ health insurance records and pursues administrative remedies on their behalf with their consent. The advocate also must establish a behavioral health care information and referral service for residents and health care providers.

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| <i>Appointed by:</i> Governor, based on a list of candidates prepared by an advisory committee |                        |
| <i>Term:</i> Four years  | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers   |                        |
| <i>Full or Part Time:</i> Full time  | <i>Paid:</i> Yes       |

***Human Rights Referees (CGS § 46a-57)***

Human rights referees conduct settlement negotiations and hearings to determine whether discrimination has occurred and to determine appropriate remedies when they find that it did. A human rights referee must be an attorney admitted to the practice of law in Connecticut. Any licensed attorney who is able and willing to hear discriminatory practice complaints may submit his or her name to the governor for consideration for appointment as a human rights referee.

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| <i>Appointed by:</i> Governor       |                        |
| <i>Term:</i> Three years            | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers  |                        |
| <i>Full or Part Time:</i> Full time | <i>Paid:</i> Yes       |

***Legislative Commissioners (CGS §§ 2-54 & 2-56)***

The Legislative Commissioners’ Office drafts bills and amendments and conducts related legal research. It reviews all bills and resolutions favorably reported by legislative committees for statutory consistency, clarity, and constitutionality; prepares and prints file copies of amendments and each bill favorably reported by legislative committees; indexes and publishes public acts and special acts; codifies public acts; prepares histories of each enactment; and prepares annotations of court cases construing statutory language. The office is under the general direction of the two legislative commissioners. A director manages its day-to-day operations.

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| <i>Appointed by:</i> General Assembly                       |                        |
| <i>Term:</i> Four years; commissioners’ terms are staggered | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers                          |                        |
| <i>Full or Part Time:</i> Part time                         | <i>Paid:</i> Yes       |

***Connecticut Siting Council, Chairperson (CGS § 16-50j, as amended by PA 25-122, § 1)***

The council is responsible for the site regulation of electric generating facilities and substations of utilities and large power producers, fuel and electric transmission lines, community antenna television towers, cellular telephone towers, and telecommunications towers; hazardous waste management facilities; low-level radioactive waste management facilities; and ash residue management facilities. In its siting regulation, the council balances the need for adequate and

reliable public services at the lowest reasonable cost to consumers with the need to protect the environment and ecology of the state. The legislature must confirm the appointment of a council member as chairperson. The legislature does not confirm the appointments of other board members.

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| <i>Appointed by:</i> Governor, from among the five public members appointed by him to the council |   |
| <i>Term:</i> Four years   | <i>Coterminous:</i> Yes   |
| <i>Confirmed by:</i> Either chamber, as determined by the governor                                |   |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> Compensated for attendance at public hearings, executive sessions, or other council business as may be required at a daily rate of \$200 |

***Victim Advocate (CGS §§ 46a-13b & 46a-13c)***

The victim advocate promotes and protects the constitutional and statutory rights of crime victims in Connecticut. The office is a division within the Office of Government Accountability but maintains independent decision-making authority. Within available appropriations, the victim advocate may, among other things:

1. evaluate the delivery of services to victims by state agencies and other entities;
2. receive and review complaints and investigate the actions of any state agency or other entity providing victim services;
3. appear in court in a limited role to advocate for a crime victim’s constitutional and statutory rights;
4. conduct public education programs, undertake legislative advocacy, and make proposals for systemic reform; and
5. evaluate the provision of protective services to witnesses by the chief state’s attorney.

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| <i>Appointed by:</i> Governor       |                        |
| <i>Term:</i> Four years             | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers  |                        |
| <i>Full or Part Time:</i> Full time | <i>Paid:</i> Yes       |

## Boards and Commissions

### ***Connecticut River Valley Flood Control Commission ([CGS §§ 25-99 & 25-100](#))***

The commission is established under the Connecticut River Flood Control Compact formed by Connecticut, Massachusetts, New Hampshire, and Vermont. Each state appoints three members. It is advisory and intended to promote interstate comity, assure adequate storage capacity for impounding river waters to protect against flooding, and be an interstate agency to cooperatively control flooding.

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| <i>Membership:</i> Three members from Connecticut |  |
| <i>Appointed by:</i> Governor                     |  |
| <i>Term:</i> Six years; terms are staggered       | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Senate                       |  |
| <i>Full or Part Time:</i> Part time               | <i>Paid:</i> Reimbursed for necessary expenses |

### ***Education Arbitration Panel ([CGS § 10-153f\(a\)](#))***

Panel members resolve disputed issues in teacher or school administrator collective bargaining negotiations if the impasse is not resolved by negotiation or mediation. The parties can either agree on a single impartial representative chosen from the panel or each can select a party arbitrator from the panel to represent their interests, with the education commissioner randomly selecting a third neutral arbitrator from the panel if the parties cannot agree on the third.

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| <i>Membership:</i> 24 to 29 members; seven must represent unions of certified employees; seven must represent the interests of local and regional boards of education; 10 to 15 must be impartial representatives of the public experienced in public sector collective bargaining interest impasse resolution |   |
| <i>Appointed by:</i> Governor from lists submitted by unions (for union arbitrators); boards of education (for board arbitrators); and the State Board of Education (for neutral arbitrators)  |   |
| <i>Term:</i> Four years  | <i>Coterminous:</i> No  |
| <i>Confirmed by:</i> Both chambers   |   |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Per diem fee plus reimbursement for necessary expenses (paid by parties to disputes) |

***State Elections Enforcement Commission (CGS §§ 9-7a, as amended by PA 25-26, § 9 and PA 25-174, § 226 & 9-7b, as amended by PA 25-26, §§ 3-4 & 6)***

The State Elections Enforcement Commission, among other things, inspects campaign finance records and reports, administers the Citizens' Election Program, investigates alleged election law violations, refers evidence of violations to the chief state's attorney or to the attorney general, levies civil penalties for certain elections violations, issues advisory opinions, and makes legislative recommendations to the General Assembly. It regularly conducts training sessions for candidates, campaign treasurers, and others on campaign finance requirements.

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| <i>Membership:</i> Five members; no more than two may be from the same political party and at least one cannot be affiliated with any political party |   |
| <i>Appointed by:</i> Governor appoints one; four top legislative leaders appoint one each   |   |
| <i>Term:</i> Three years; terms are staggered; members cannot serve more than two consecutive terms   | <i>Coterminous:</i> No  |
| <i>Confirmed by:</i> Both chambers  |   |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> \$200 per diem and reimbursed for necessary expenses |

***Freedom of Information Commission (CGS § 1-205)***

The Freedom of Information Commission reviews complaints about alleged Freedom of Information Act (FOIA) violations and ensures that the public has access to government records and notice of public meetings. It can investigate alleged violations and, among other things, hold hearings, administer oaths, examine witnesses, receive oral and documentary evidence, and subpoena witnesses.

The commission must conduct annual training sessions to educate state and municipal public agency employees about FOIA compliance.

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| <i>Membership:</i> Nine members; no more than five may be from the same political party                                |   |
| <i>Appointed by:</i> Governor appoints five; four top legislative leaders appoint one each                             |   |
| <i>Term:</i> Four years for gubernatorial appointees, two for legislative appointees; terms are staggered              | <i>Coterminous:</i> No  |
| <i>Confirmed by:</i> Either chamber, as determined by the governor; legislative appointees do not require confirmation |   |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> \$200 per diem and reimbursed for necessary expenses |

***Commission on Human Rights and Opportunities (CGS §§ 46a-52 & 46a-56, as amended by PA 25-168, § 212)***

The commission oversees the state agency that enforces anti-discrimination laws. Its duties include (1) compiling facts about discrimination in employment and civil liberty violations; (2) investigating discrimination cases; (3) reporting on its investigations, proceedings, and hearings and their results; (4) making policy recommendations; and (5) monitoring state contracts.

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| <i>Membership:</i> Nine members   |  |
| <i>Appointed by:</i> Governor appoints five and designates a chairperson; four top legislative leaders each appoint one                 |  |
| <i>Terms:</i> Five years for gubernatorial appointees; terms are staggered; three years for legislative appointees; terms are staggered | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Both chambers  |  |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> Reimbursed for necessary expenses |

***Judicial Review Council (CGS § 51-51k et seq.)***

The Judicial Review Council investigates complaints against judges, administrative law judges, and family support magistrates and makes recommendations regarding their reappointment and, in the case of judges, appointment to a different court. The council can admonish, censure, or suspend any of them for up to one year or recommend to the Connecticut Supreme Court a longer suspension or removal from office for judges or magistrates. It can recommend to the governor the removal from office of administrative law judges.

The council must investigate complaints and, if it finds probable cause, hold hearings. Its proceedings are, for the most part, confidential, unless the subject of the investigation wants them to be public. The council is a division within the Office of Government Accountability but maintains independent decision-making authority.

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| <i>Membership:</i> 12 members (three judges, three attorneys, and six lay members) and 13 alternates |  |
| <i>Appointed by:</i> Governor  |  |
| <i>Term:</i> Four years; terms are staggered (alternates serve for three years)                      | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Both chambers   |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for necessary expenses |

**Connecticut State Board of Labor Relations ([CGS § 31-102](#))**

The board is a quasi-judicial agency that administers the major portion of four collective bargaining statutes: the (1) Municipal Employee Relations Act, (2) State Employee Relations Act, (3) Teacher Negotiation Act, and (4) State Labor Relations Act. It rules on unfair labor practice complaints and other issues related to collective bargaining under these acts. It may also hear collective bargaining-related issues from private sector employees and employers who are not covered by the federal National Labor Relations Act.

|                                     |                             |
|-------------------------------------|-----------------------------|
| <i>Membership:</i> Three members    |                             |
| <i>Appointed by:</i> Governor       |                             |
| <i>Term:</i> Six years              | <i>Coterminous:</i> No      |
| <i>Confirmed by:</i> Both chambers  |                             |
| <i>Full or Part Time:</i> Part time | <i>Paid:</i> \$150 per diem |

**Psychiatric Security Review Board ([CGS § 17a-580 et seq.](#))**

The board holds hearings to determine the appropriate level of supervision and treatment for people acquitted of crimes due to a mental disease or defect. Depending on the danger someone poses, it may order confinement in a maximum-security facility or psychiatric hospital, approve temporary leaves and conditional releases, or in appropriate cases, transfer custody to the Department of Developmental Services. In addition, the board makes court recommendations when an acquitted person petitions to be discharged from supervision.

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| <i>Membership:</i> Six members                                     |   |
| <i>Appointed by:</i> Governor                                      |   |
| <i>Term:</i> Four years; terms are staggered                       | <i>Coterminous:</i> No  |
| <i>Confirmed by:</i> Either chamber, as determined by the governor |   |
| <i>Full or Part Time:</i> Part time                                | <i>Paid:</i> If a state employee, actual and necessary travel and other expenses; others additionally receive \$75 per diem |

**Public Utilities Regulatory Authority (PURA) ([CGS § 16-2](#), as amended by [PA 25-173](#), § 49)**

Among other things, the authority regulates the state’s investor-owned electricity, natural gas, water, and telecommunication companies and licenses the state’s retail electricity suppliers. The governor appoints a chairperson from among PURA’s commissioners. The chairperson assigns matters coming before the authority to panels of three or more utility commissioners, except for utility rates cases, which must go before all appointed and qualifying commissioners, and also prescribes the duties of the staff assigned to the authority.

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| <i>Membership:</i> Five members, no more than three may be from the same political party                      |                        |
| <i>Appointed by:</i> Governor   |                        |
| <i>Term:</i> Begins on the date appointed and qualified, and continues for four years from the following July | <i>Coterminous:</i> No |
| <i>Confirmed by:</i> Both chambers  |                        |
| <i>Full or Part Time:</i> Full time   | <i>Paid:</i> Yes       |

***Connecticut Technical Education and Career System (CTECS) Board***  
***(CGS §§ 10-95i, 10-95k & 10-95s)***

The board advises the CTECS executive director and superintendent on matters relating to vocational, technical, technological, and postsecondary education and training. The board must (1) adopt a long-range plan of priorities and goals for CTECS and maintain a rolling three-year capital improvement plan and (2) submit a biennial summary report to the Education Committee that includes an assessment of student outcomes and demographic information on students and applicants to the system.

Further, it must (1) set specific achievement goals for system students at each grade level; (2) measure the performance of each CTECS school; and (3) identify a set of quantifiable measures to be used, which must include factors such as student performance on required high school mastery exams, trade-related assessment tests, dropout rates, and graduation rates.

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| <i>Membership:</i> 11 members with (1) at least two members with experience in manufacturing or a trade offered by CTECS, or who are alumni of the system; and (2) at least two members who are executives of Connecticut-based employers and are nominated by the Connecticut Employment and Training Commission; the commissioners of labor, education, and economic and community development also serve as ex-officio members |   |
| <i>Appointed by:</i> Governor   |   |
| <i>Term:</i> Four years   | <i>Coterminous:</i> Yes                             |
| <i>Confirmed by:</i> Either chamber, as determined by the governor  |   |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> No, but reimbursed for actual expenses |

***Thames River Valley Flood Control Commission (CGS §§ 25-101 & 25-102)***

The commission is established under the Thames River Valley Flood Control Compact formed by Connecticut and Massachusetts. It promotes interstate comity, assures adequate storage capacity for impounding Thames River waters to protect against flooding, and creates a joint agency to control flooding cooperatively. Each state has three members.

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| <i>Membership:</i> Three members from Connecticut |  |
| <i>Appointed by:</i> Governor                     |  |
| <i>Term:</i> Six years; terms are staggered       | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Senate                       |  |
| <i>Full or Part Time:</i> Part time               | <i>Paid:</i> Reimbursed for necessary expenses |

***Workers' Compensation Commission Advisory Board ([CGS § 31-280a](#))***

The board, made up equally of members representing employees and employers, advises the Workers' Compensation Commission's chairperson on the commission's policy and operations. It must submit written recommendations regarding the reappointment of each workers' compensation commissioner to the governor and the legislature at least three months before the end of the commissioner's term.

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| <i>Membership:</i> Eight members             |  |
| <i>Appointed by:</i> Governor                |  |
| <i>Term:</i> Four years; terms are staggered | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Both chambers           |  |
| <i>Full or Part Time:</i> Part time          | <i>Paid:</i> Reimbursed for necessary expenses |

## Higher Education Boards

### ***Board of Regents for Higher Education ([CGS §§ 10a-1a](#), as amended by [PA 25-22, § 25](#), & [10a-6](#), as amended by [PA 25-22, § 30](#))***

The board makes policies and rules for governing the Connecticut State Community College, Connecticut State University System, and Charter Oak State College and prepares a consolidated budget request for these constituent units. For each institution in its jurisdiction, the board, among other things, appoints and removes a chief executive, sets tuition and fees, and develops a mission statement. It also appoints the president of the Connecticut State Colleges and Universities.

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| <i>Membership:</i> 23 members; the commissioners of economic and community development, education, labor, and public health, secretary of the office of policy and management, and the chairperson and vice-chairperson of the board’s faculty advisory committee are ex-officio, non-voting members                           |  |
| <i>Appointed by:</i> Governor appoints nine; four top legislative leaders appoint one each; students elect two members   |  |
| <i>Term:</i> Six years for gubernatorial appointments, four years for legislative appointments, two years for students; terms are staggered  | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Both chambers ( <a href="#">CGS § 10a-1a</a> requires confirmation by <i>both</i> chambers; <a href="#">CGS § 4-9c</a> subjects board members to the process for confirming department heads (i.e., confirmation by <i>one</i> chamber); in practice, both chambers have voted to confirm these nominees) |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for necessary expenses |

### ***New England Board of Higher Education ([CGS §§ 10a-62](#), as amended by [PA 25-22, § 46](#), & [10a-63](#))***

The board administers the New England Higher Education Compact, including the New England Regional Student Program, which enables students to pay in-state tuition at colleges in compact states that offer programs their home-state colleges do not. The board also prepares reports on higher education issues affecting New England.

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| <i>Membership:</i> Eight members   |  |
| <i>Appointed by:</i> Governor appoints two members; House speaker and Senate president pro tempore each appoint three members, one of whom must be a member of their respective chambers |  |
| <i>Term:</i> Six years for gubernatorial appointees, two years for legislative appointees  | <i>Coterminous:</i> No   |
| <i>Confirmed by:</i> Both chambers confirm governor's appointees   |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for actual expenses; gubernatorial appointees who do not hold a salaried state office additionally receive \$20 per day (up to \$500 per year) |

***University of Connecticut Board of Trustees ([CGS §§ 10a-103 & 10a-104](#), as amended by [PA 25-21](#), § 8)***

The board makes policies and rules for governing the university. It develops a mission statement for the university that includes the role and scope of each branch campus and establishes schools, colleges, divisions, and departments within the university. It oversees the financing and construction of UConn 2000 and 21st Century UConn projects. The board coordinates branch and institutional services and programs and makes recommendations on closing or merging campuses. It reviews and approves annual budget requests for submission to the Office of Policy and Management secretary and sets university tuition and fees.

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| <i>Membership:</i> 21 members; the commissioners of agriculture, education, and economic and community development, and the chairperson of the UConn Health Center Board of Directors are ex-officio members |  |
| <i>Appointed by:</i> Governor appoints 12 (four must be alumni); students elect two members; alumni elect two members  |  |
| <i>Term:</i> Six years for appointed members; four years for elected alumni, two years for students; terms are staggered   | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Either chamber, as determined by governor   |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for necessary expenses |

## Quasi-Public Agencies

### ***Connecticut Airport Authority ([CGS § 15-120bb](#))***

The authority is responsible for developing, improving, and operating Bradley International Airport, the state’s five other general aviation airports, and any other general aviation airports it acquires, manages, and operates. The authority’s powers include acquiring property, borrowing money, issuing bonds, charging rents and fees, and hiring employees.

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| <i>Membership:</i> 11 members; the state treasurer and transportation and economic and community development commissioners are ex-officio members |  |
| <i>Appointed by:</i> Governor appoints four and designates a chairperson; four legislative leaders each appoint one                               |  |
| <i>Term:</i> Four years   | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Both chambers  |  |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> Reimbursed for necessary expenses |

### ***Connecticut Health and Education Facilities Authority, Chairperson ([CGS § 10a-179](#))***

The agency provides financing to nonprofit or public colleges and health care institutions, nursing homes, child care or development facilities, and certain nonprofit organizations to support construction of facilities such as dormitories, academic buildings, athletic facilities, clinics, hospitals, and laboratories, and support certain programs and services that further their missions. The legislature must confirm only the appointment of a board member as chairperson.

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| <i>Membership:</i> 10 members, of which the state treasurer and secretary of the Office of Policy and Management are ex-officio members |  |
| <i>Appointed by:</i> Governor appoints eight and designates a chairperson   |  |
| <i>Term:</i> Five years   | <i>Coterminous:</i> No                         |
| <i>Confirmed by:</i> Chairperson confirmed by both chambers; no other appointees require confirmation                                   |  |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> Reimbursed for necessary expenses |

### ***Connecticut Lottery Corporation Board of Directors ([CGS §§ 12-802, 12-804 & 12-806](#), as amended by [PA 25-168, § 71](#))***

The Connecticut Lottery Corporation is a quasi-public agency charged with, among other things, (1) operating and managing in-person and online lottery draw games, keno, and sports wagering as well as online fantasy contests in an entrepreneurial and business-like manner; (2) increasing

gaming revenue by “being responsive to market forces and acting generally as a corporation engaged in entrepreneurial pursuits”; and (3) operating with integrity and for the public good.

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| <i>Membership:</i> 13 members  |  |
| <i>Appointed by:</i> Governor appoints five; the state treasurer and the secretary of the Office of Policy and Management are ex-officio members; six top legislative leaders each appoint one |  |
| <i>Term:</i> Four years for gubernatorial appointments or two years for legislative appointments   | <i>Coterminous:</i> Yes                        |
| <i>Confirmed by:</i> Gubernatorial appointees are confirmed by both chambers   |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for necessary expenses |

***Connecticut Port Authority (CGS § 15-31a, as amended by PA 25-168, § 53)***

The authority must do the following, among other things:

1. coordinate port development, focusing on private and public investments;
2. pursue federal and state funds for dredging and other infrastructure improvements to (a) increase cargo movement through the ports and (b) maintain navigability of all ports and harbors;
3. market port and harbor economic development and work with others to maximize their economic potential;
4. support and enhance development of maritime commerce and industries;
5. coordinate the planning and funding of capital projects that promote ports’ and harbors’ development;
6. develop strategic entrepreneurial initiatives available to the state; and
7. coordinate the state’s maritime policy and serve as the governor’s principal maritime policy advisor.

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| <i>Membership:</i> 21 voting members; the chief elected officials of New London, New Haven, and Bridgeport; state treasurer; Office of Policy and Management secretary; and transportation, energy and environmental protection, and economic and community development commissioners are ex-officio members |  |
| <i>Appointed by:</i> Governor appoints seven members; six legislative leaders each appoint one member  |  |
| <i>Chairperson:</i> The board selects the chairperson from among its members for a two-year term   |  |
| <i>Term:</i> Initially, four-year terms for two gubernatorial appointees, two Senate appointees, and one House appointee; two-year terms for two gubernatorial appointees, two House appointees, and one Senate appointee; successors serve four-year terms  |  |
| <i>Confirmed by:</i> Both chambers   |  |
| <i>Full or Part Time:</i> Part time  | <i>Paid:</i> Reimbursed for necessary expenses |

***State Education Resource Center (SERC), Board of Directors ([CGS §§ 10-357a](#) & [10-357b](#))***

SERC is a quasi-public agency created to assist the State Board of Education (SBE) with, among other things, programs and activities to promote educational equity and excellence. SERC provides a range of services to local and regional boards of education, the State Department of Education, charter schools, state technical high schools, school readiness providers, and other education providers. It also maintains a resource library for special education teachers and offers other materials.

SERC’s board of directors exercises authority over the center, hires an executive director, and establishes policies and procedures.

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| <i>Membership:</i> 12 members   |  |
| <i>Appointed by:</i> Governor appoints four, SBE appoints two, six legislative leaders appoint one each   |  |
| <i>Term:</i> Four years for gubernatorial and SBE appointments or two years for legislative appointments  | <i>Coterminous:</i> Yes                        |
| <i>Confirmed by:</i> Gubernatorial and SBE appointees confirmed by both chambers, including chairperson; no other appointees require confirmation |  |
| <i>Full or Part Time:</i> Part time   | <i>Paid:</i> Reimbursed for necessary expenses |